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#### LEAN SUMMIT PORTUGAL 2018

Os fundamentos sólidos e as novas fronteiras do pensamento Lean Strong foundations & new frontiers of Lean thinking

# Dia 23 de maio

## Workshop 3 n Framework: the essence of 20 ye knowledge

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Programa Orador Local

Registo Check in

Parte 1 Cevdet Ozdogan

Piso 4
4th floor

### Learning Objectives:

#### In this workshop, participants will:

Get familiar with the Questions of the Lean Transformation Framework

 What is the purpose of the change—what true north and value are we providing, or simply: what problem are we trying to solve?

2. How are we improving the actual work?

3. How are we building capability?

Intervalo | Networking Parte 2

What leadership behaviors and management systems are required to support this new way of working?

5. What basic thinking, mindset, or assumptions comprise the existing culture, and are driving this transformation?

Fundamentally, the process of successful lean transformation rests on applying PDCA cycles of experimentation (the art and craft of science) at every level, everywhere, all the time. Being situational means that every story is going to be specific and different (each situation has a different aim or purpose). Being grounded in a common set of principles yet situational in application provides rich opportunity for the development of truly profound wisdom. Lean thinking and practice also propose a specific point of view around each question. We believe that there are certain approaches to answering each of the 5 questions that will yield greater success in your lean journey.

Parte 3

Almoco

Lunch

#### Outline

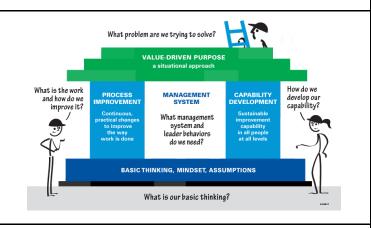
We are all trying to transform. That's what lean thinking and practice are all about: challenging us to reflect deeply on how we can improve this situation, improve my organization, or improve myself (and of course, all three). Whatever your role in the organization, whether you are improving one operator's work at the gemba or trying to transform an entire organization, this is tough work.

Observing efforts in the community over many years, we have learned that successful transformation calls for a situational approach that is based on innovating key dimensions of any organization through addressing a series of questions.

Parte 4
Fecho | Wrap up

These questions are fractal—meaning that the same questions apply whether working at the macro enterprise level or the level of individual responsibility as you dive progressively deeper into each dimension.

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300€ por pessoa